



Commander, U.S. Naval Forces, Japan

Regional Facilities Management System Implementation Progress Report

13 May 2002

Delivering World-class Support to our Forward-Deployed Naval Forces

RFMS Concept of Operations

Regional Facility Management Team



**Mission
Funded
In-house
Capability**

Region Mission
Funded Staffing



**Navy
Working
Capital
Fund
Capability**

PWC Japan



**Contracted
Capability**

OICC Far East

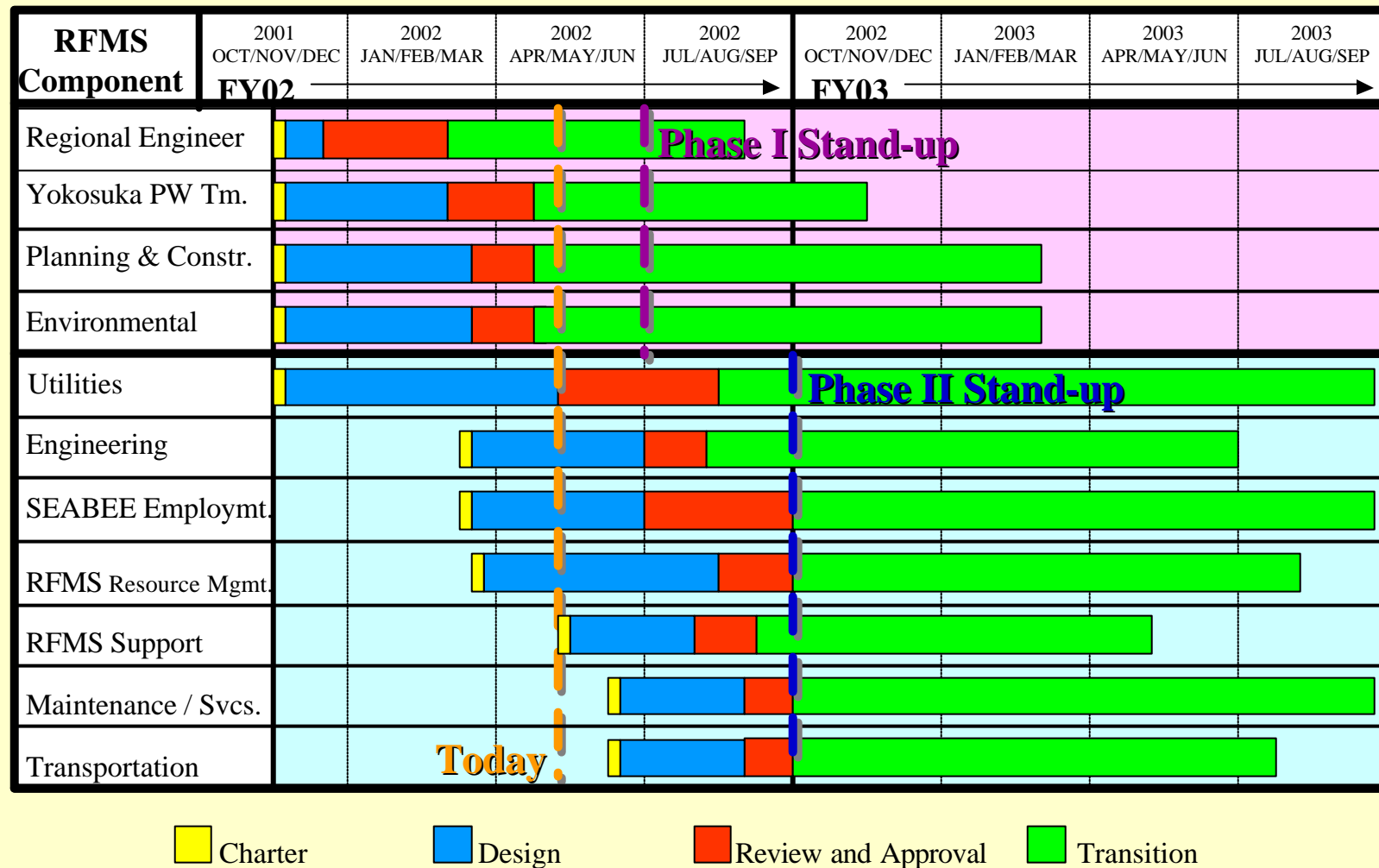


**Centers
Of
Technical
Expertise
Capability**

PACDIV,
NAVFAC Network

Full Integration of FM Capability

RFMS Implementation POAM



RFMS Phase I

Target Stand-Up: JUL 02



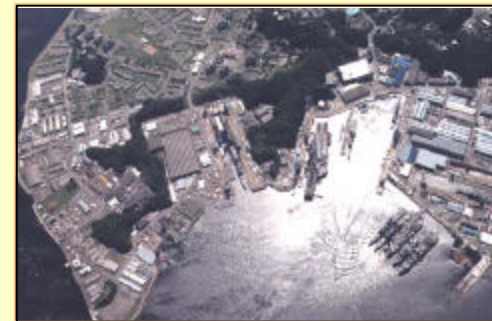
Regional Engineer
Component



Environmental
Business Line



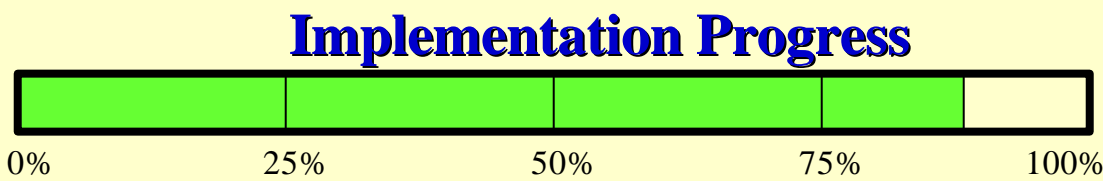
Planning & Construction
Business Line



Yokosuka
Public Works Team

Regional Engineer Component

- Overall Progress: Executing Transition
- Design Benefits:
 - Better Regional Facility Engineer Leadership and Support
 - Greater Coordination, Depth, and Teamwork in RE Functions
 - Reinvested Positions from Consolidation
 - CEC Billets Refocused
 - Yokosuka PWT Fully Staffed, OPCON to CFAY
 - Okinawa PWO Upgrade to O4
- Related Issue:
 - Transition in Key Billets, Positions



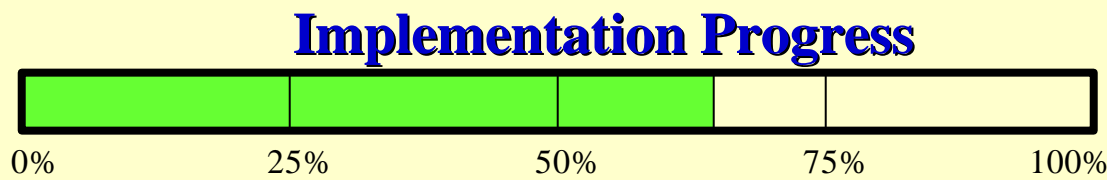
More Effective



More Efficient

Planning/Construction Bus. Line

- Overall Progress: Executing Transition
- Design Benefits:
 - Robust Facility Information and Data Management
 - Directly Supports SRM Budgeting Process (\$\$\$)
 - Coordinated Base Development and Planning Efforts (RSIP)
 - Stronger FIP Program (\$\$\$)
 - Consistent Land (Real Estate) Management (Joint Committee Process)
 - Better Support for Okinawa and Misawa PW Teams
 - Robust Hub Support for Specialized Inspection
- Related Issue:
 - Consolidate RPAO duties for SRM related Sub-programs



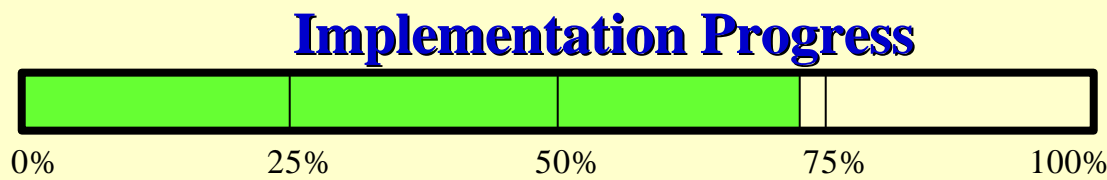
More Effective



More Efficient

Environmental Business Line

- Overall Progress: Executing Transition
- Design Benefits:
 - In-house Hub Capability Significantly More Cost Effective than Contracted Support (Potential >\$2M Cost Avoidance)
 - Reinvested Billets from Consolidation
 - Consolidating to Single Service Providers in Yokosuka
 - CFAY for HAZWASTE Disposal, SRF for Lab Services
 - Better Technical Support for PW Teams
- Related Issue:
 - PWC Moving Out of Environmental Service Commodities



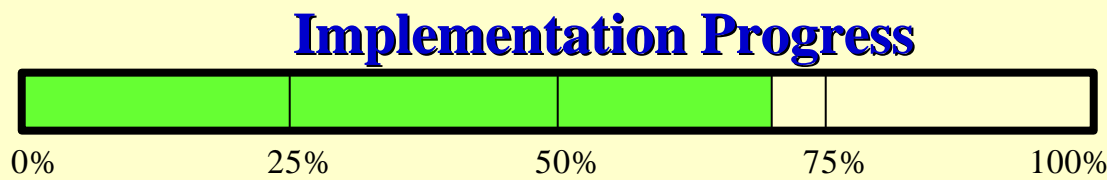
More Effective



More Efficient

Yokosuka Public Works Team

- Overall Progress: Executing Transition
- Design Benefits:
 - Single Service PW Provider for Yokosuka Base
 - Improved Client Service (especially for Tenant Commands)
 - Streamlined Processes, No Handoffs, Clear Accountability
 - Greater Focus on Identifying Full Facility SRM Requirement
 - Billet Reinvestment for Greater Effectiveness
 - PWC XO OPCON to CFAY (Leaning Forward!)
- Related Issue:
 - Prototype for Hybrid PW Team



More Effective



More Efficient

RFMS Phase II

Target Stand-Up: OCT 02



Utilities
Business Line



Engineering
Business Line



Maintenance & Services
Business Line



Transportation
Business Line



SEABEE
Employment



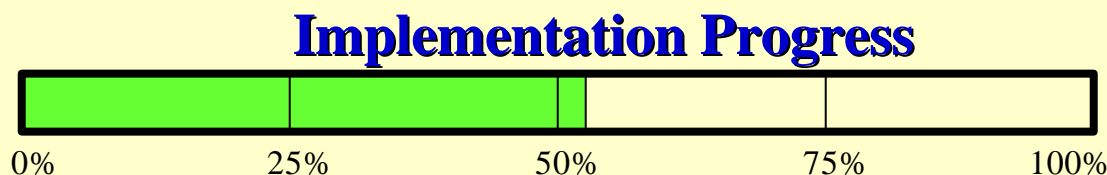
RFMS Resource
Mgmt. Processes



RFMS Support
Processes

Utilities Business Line

- Overall Progress: Working, Excellent Progress
- Anticipated Design Benefits:
 - Emphasis on System Reliability Through Preventative Maintenance and Re-capitalization
 - Consistent Financial Management Across Region
 - Cost Avoidance Through Aggressive Energy Management
 - Include All Region's "Orphan-ed" Infrastructure
- Related Issue:
 - Mission Funded, NWCF, or Combination?
 - BCA Nearing Completion



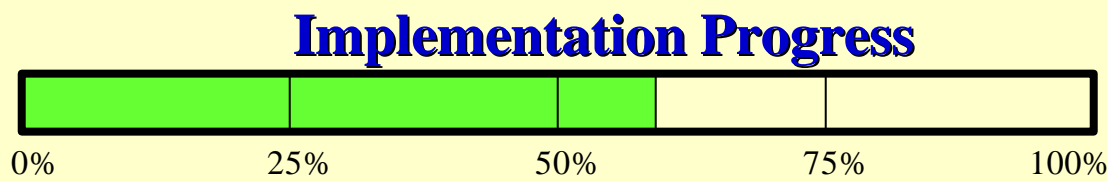
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Engineering Business Line

- Overall Progress: Working, Excellent Progress
- Anticipated Design Benefits:
 - Focused Yokosuka Engineering/Design Support
 - Better A/E Contract Acquisition Planning
 - Exported Use of Geographic Information System (GIS)
 - Ability to “Wheel” Work to Available In-house Capacity
 - Better Support for Okinawa and Misawa PW Teams
- Related Issue:
 - Mission Funded, NWCF, or Combination?



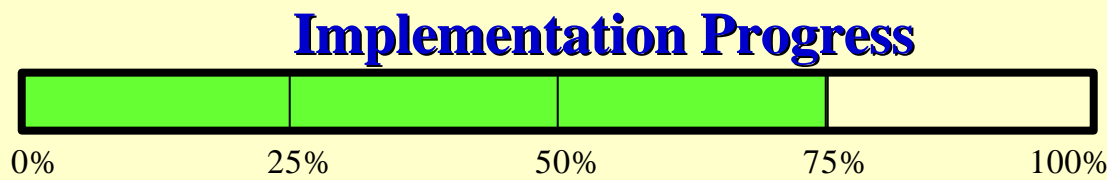
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Transportation Business Line

- Overall Progress: Working (from PWC Regionalization)
- Design Benefits:
 - Fleet Re-capitalization and Modernization
 - Consistent Fleet Management Procedures, Tools
 - Regional Buying/Leasing Power (\$\$\$)
 - SRF Single Service Provider for WHE Program In Yokosuka
 - DDYJ Single Service Provider for MHE Maint. in Yokosuka
- Related Issue:
 - PWC Transportation Det Will Move to PW Team Under PWO



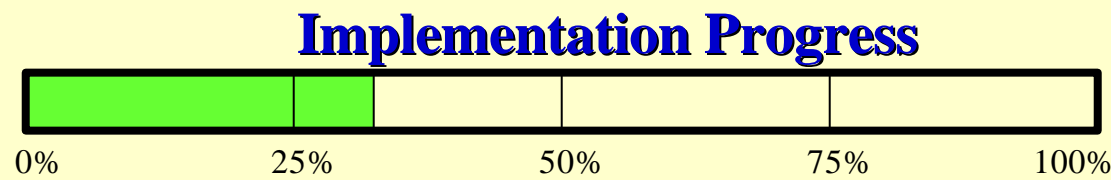
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Maintenance/Services Bus. Line

- Overall Progress: Team Not Yet Chartered
- Anticipated Design Benefits:
 - Exported Use of MAXIMO (Navy's Work Control Tool)
 - Maximize Value of SEABEES and Self Help Programs
 - Target Optimum Mix of In-house and Contracted Effort
 - Preventative Maintenance by Best Available Techniques and Practices
- Related Issue:
 - Mission Funded, NWCF, or Combination?



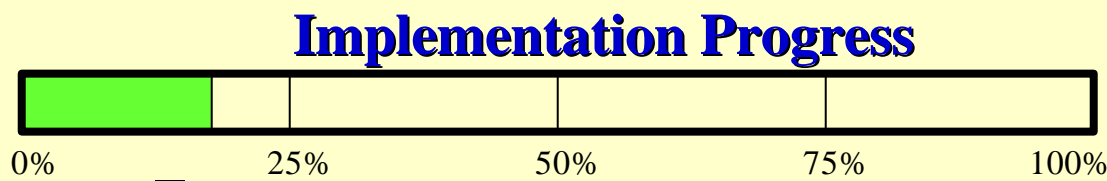
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SEABEE Employment Study

- Overall Progress: Study Team Working
- Study Team Charter:
 - Develop Comprehensive Shore SEABEE Employment Plan, with Optimum Distribution of SEABEE Shore Billets Within CNFJ AOR
 - Maximize Return on Billet Investment
 - Maximize Rate/Skill Alignment
 - Design Effective Region Interface with THIRD NCB to Maximize Deployed Unit Support
 - Re-establish Yokosuka SEABEE Detachment
- Related Issue:
 - RPM Role in Military Manpower Distribution



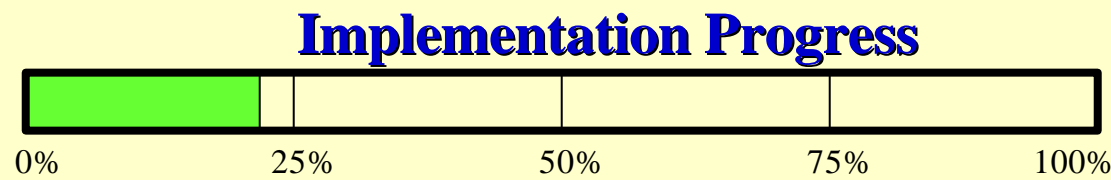
More Effective



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Resource Management Processes

- Overall Progress: Team Chartered, Just Starting
- Anticipated Design Benefits:
 - RPM Becomes Accountable for Program Effectiveness
 - Clarify Staff Roles and Responsibilities
 - Document Processes
 - Building Trust Among RPM and Region Resource Managers (RBM, RC, HRO/FLO)
 - Augments Regional Business Management Capabilities
- Related Issue:
 - “Control” versus Influence



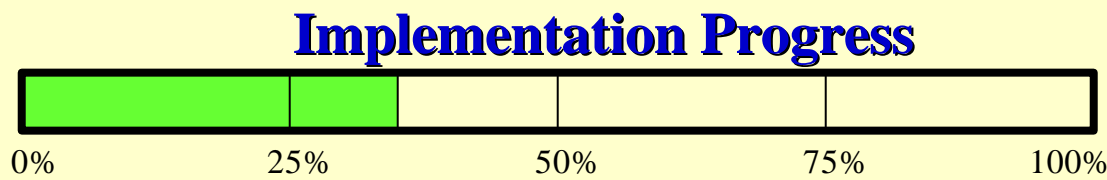
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RFMS Support Processes

- Overall Progress: Team Charter in Development
- Anticipated Design Benefits:
 - Target Optimum Balance Between Base and Region Support
 - Financial Management, Information Technology, Business Analysis, Admin Support
 - Augment (Not Duplicate) Existing Region, Base Capabilities
 - Share Existing PWC Capacity
- Related Issues:
 - Move Out of Managing IT Infrastructure



More Effective



More Efficient

CNFJ Strategic Opportunity #1

- **“Establish SRF as CNFJ Lead for Crane Safety Program”**
 - FY02/03 CNFJ Strategic Action Item
 - Action Objective: Meet Mandated Navy Crane Safety Program Requirements at Lowest Cost to Navy with SRF as Center of Technical Expertise
 - Action Lead: SRF Crane Program Manager
 - SPB Links: Regional Engineer, SRF Commander



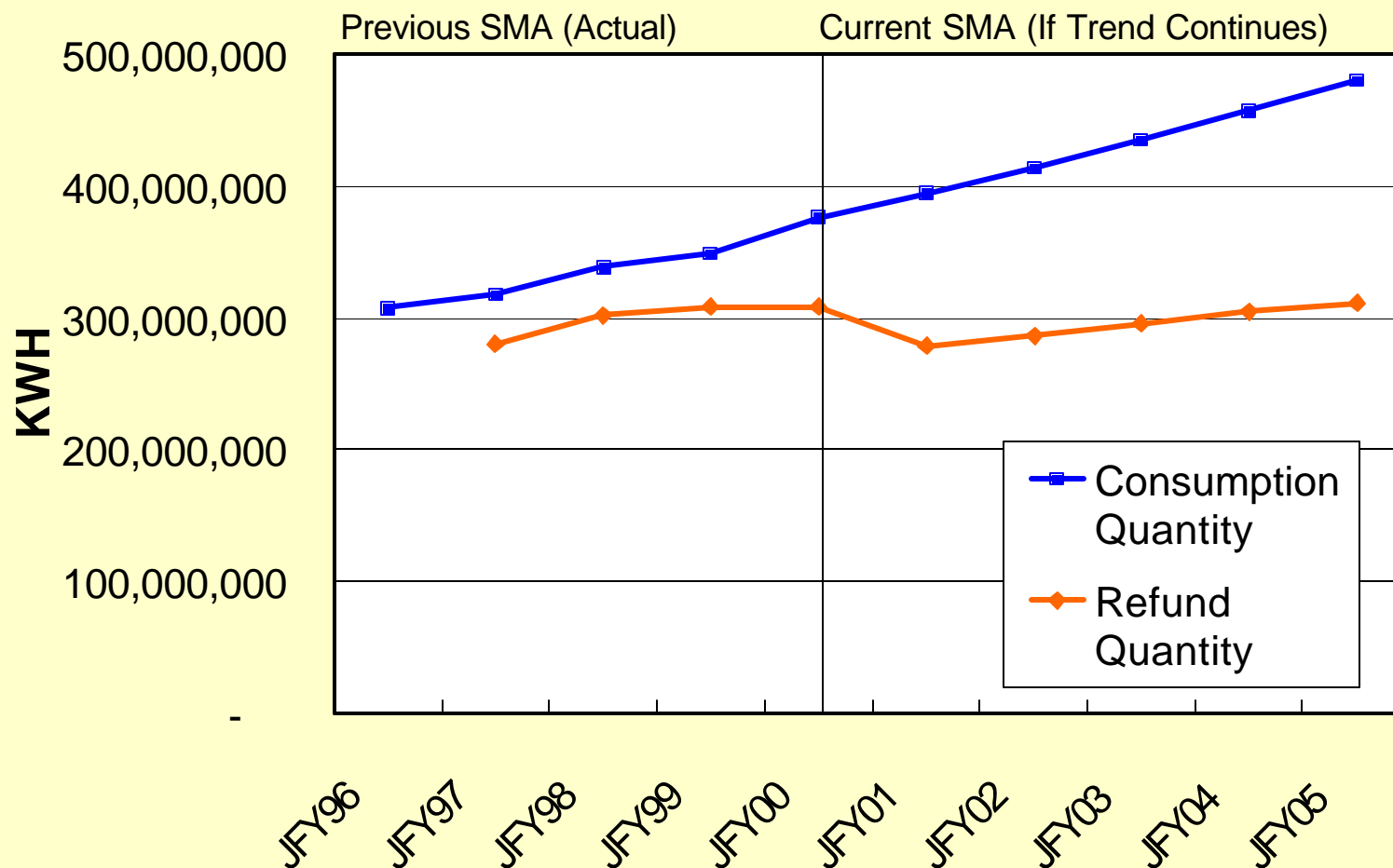
CNFJ Strategic Opportunity #2

- **“Aggressively Manage and Reduce Energy Consumption”**
 - FY02/03 CNFJ Strategic Action Item
 - Action Objective: Reduce Consumption, Save \$\$
 - Action Lead: Utilities Business Line Manager
 - SPB Link: Regional Engineer



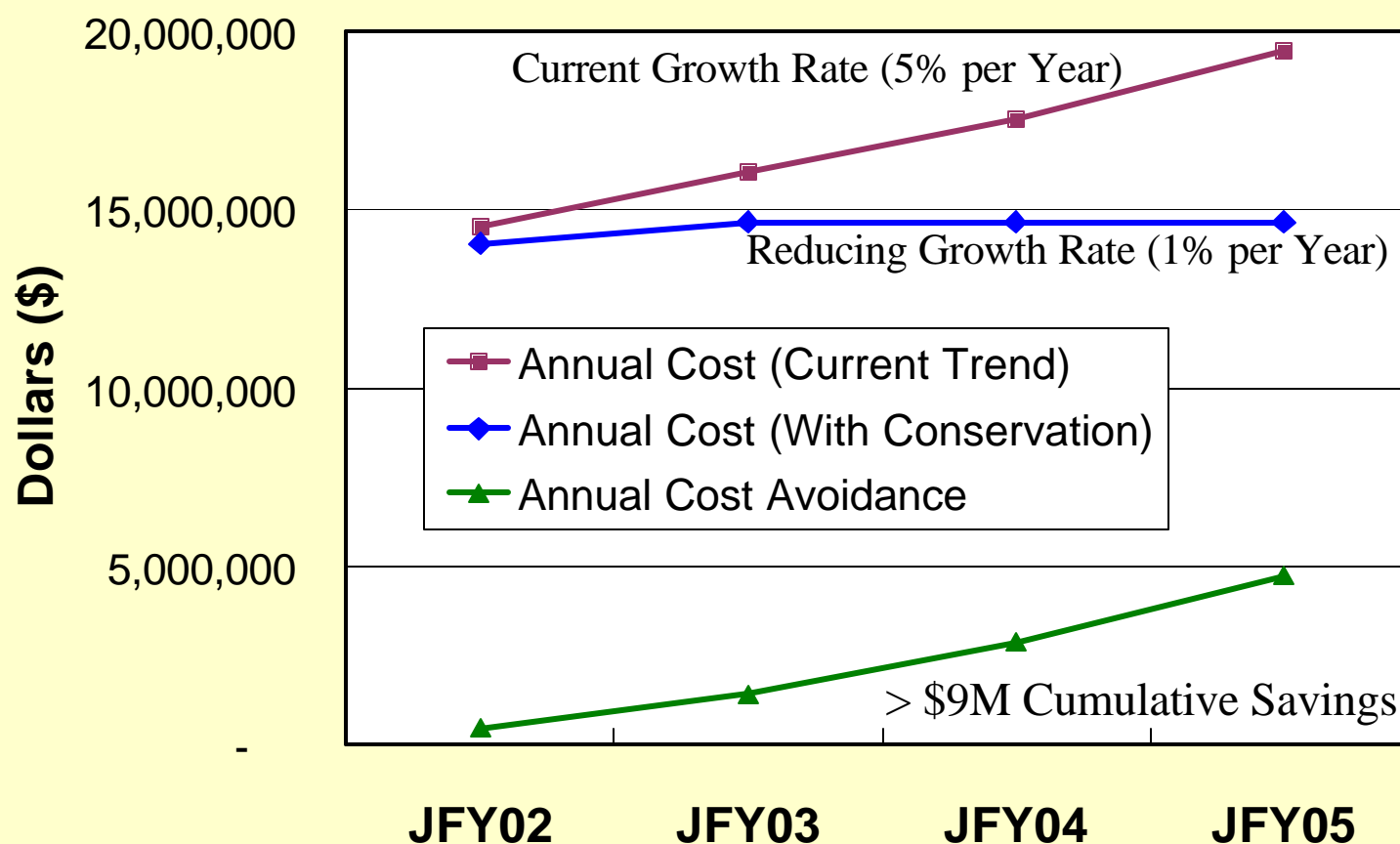
Electrical Power Trends

Navy's Annual Eligible Electricity Consumption vs. Refund



Impact of Conservation

Navy's Potential Annual Cost Avoidance by Reducing the Rate of Electricity Consumption Growth



Communications Strategy

- Base Representation on Implementation Teams (ongoing)
 - Understanding, buy-in, ownership, empowerment
- Stakeholder Implementation Progress Report (monthly)
 - Email of current and upcoming events
- Regional Engineer Update Briefing (propose monthly)
 - Progress report on RFMS and other key facility issues
- RFMS Web Page (frequent updates)
 - Single location for all RFMS source and reference documents
- VTC with Base COs (next scheduled 23 MAY)
 - Quick update; Receive feedback, concerns, issues
- P-CO and P-PWO Indoc Briefings (coming in June)
 - RFMS Concept of Operations
- Regional Commander's Conference Briefing (coming in July)
 - Implementation status; Identify strategic action items

RFMS Implementation Challenges

